

University: Univerzita Komenského v Bratislave - Comenius University Bratislava	
Faculty: Faculty of Management	
Course unit code: new subject	Course unit title: Project Management in Municipal Development
Mode of delivery, planned learning activities and teaching methods: Teaching methods: On-site method (75 %), distant learning (online) (25 %) Allocation of teaching hours: lessons / 1 hours + exercises/1 hours. Allocation of teaching hours weekly: 2 hours during the study level: 26 hours (13 weeks)	
Credits allocated: 3	
Recommended semester: 1st	
Level of study: 2.	
Prerequisites for registration:	
Advised prerequisites (noncompulsory):	
Assessment criteria: Active participation in exercises. Course completion: Interim assessment, success criterion = minimum 56%. Specific classification degrees are awarded based on the total number of percentages/points obtained, which reflects the degree of success in completing the subject. The student's final grade is determined according to the current study regulations..	
Assessment methods: Preparation of individual assignments during the semester, accounting for 100% of the final grade. Ratio between the interim and the final evaluation is 100:0.	
Learning outcomes: The course covers the theoretical foundations and practical principles of project management, with a focus on their application in municipal development and local self-government. Emphasis is placed on linking methodological tools with real project implementation, illustrated through selected case studies from community initiatives. The course covers the entire project life cycle — initiation, planning, implementation, monitoring, and closure — within the context of the public sector and community projects. Students will become familiar with topics such as stakeholder analysis, budgeting, risk management, and more. A key component of the course is the study of the PMI PMBOK® Guide and internationally recognized best practices in project management. Students will learn standardized project processes, knowledge areas, and the use of professional tools for effective project planning, management, and evaluation. Thus, the course supports the development of competencies in line with global certification standards and promotes the application of proven project management methodologies in the field of municipal development..	
Course content: 1. Introduction to program and portfolio management 2. International standards in program and portfolio management 3. Strategic planning in territorial development 4. Project selection and evaluation within a portfolio 5. Program planning and coordination 6. Portfolio planning and coordination 7. Portfolio optimization 8. Risk management at program and portfolio level	

9.	Monitoring and evaluation of benefits
10.	Digital tools in program and portfolio management
11.	Practical applications and case studies
12.	Student work: design and presentation of an individual project proposal
13.	Final discussion, evaluation, and feedback
Recommended or required reading:	
– PMI. The Standard for Portfolio Management (4th Edition). Newtown Square, PA: Project Management Institute, 2017. 189 p. ISBN 978-1-62825-197-5. – Yehorchenkova, N., & Yehorchenkov, O. (2025). How can spatial planning and project management help in rebuilding and recovering Ukrainian cities?. <i>European Journal of Spatial Development</i>, 22(3), 37–50. https://doi.org/10.5281/zenodo.17349773 – YEHOARCHENKOVA, Nataliia – FINKA, Maroš – JAMEČNÝ, Ľubomír – YEHOARCHENKOV, Oleksii – ONDREJIČKA, Vladimír – LI, Junxiang. Smart city as the supporting concept for the development of eco city. In <i>Journal of Infrastructure, Policy and Development</i>, Vol. 8, No. 1 (2024), p. 1–21. ISSN 2572-7923. (Impact Factor: 2.390, Q2 - JCR Best Q; SJR: 0.426, Q2 - SJR Best Q). DOI: https://doi.org/10.24294/jipd.v8i1.1711. – YEHOARCHENKOVA, Nataliia – YEHOARCHENKOV, Oleksii – FINKA, Maroš – ONDREJIČKA, Vladimír – ONDREJIČKOVÁ, Silvia. Development of a conceptual model for an information management system in spatial planning projects: Case study of Making City project. In <i>Heliyon</i>, Vol. 10, No. 1 (2024), p. 1–15. ISSN 2405-8440. (Impact Factor: 3.776, Q1 - JCR Best Q; SJR: 0.507, Q1 - SJR Best Q). DOI: 10.1016/j.heliyon.2024.e33389 – Tesla I., Yehorchenkova N., Yehorchenkov O., Khlevna I. and et.al. Development of the concept of building a corporate standard of portfolio management in the course of territory restoration planning in the context of Making-City project. <i>Eastern-European Journal of Enterprise Technologies</i>, 2023. 4(3 (124), p. 6–18. – Tesla I., Yehorchenkova N., Yehorchenkov O., Khlevna I. and et.al.. Devising a multi-project approach to the formation of portfolios for restoration and development of territories within the concept of strategic investments and development packages of the STINBALEF project. <i>Eastern-European Journal of Enterprise Technologies</i>, 2023. 6(3 (126), p. 36–46. – Wysocki, Robert K. <i>Effective Project Management: Traditional, Agile, Extreme</i>. Hoboken: John Wiley & Sons, 2019. 832 p. ISBN 978-1-119-56280-1. – Verzuh, Eric. <i>The Fast Forward MBA in Project Management</i>. Hoboken: John Wiley & Sons, 2021. 512 p. ISBN 978-1-119-70076-9.	
Language of instruction:	
English language	
Notes:	
Courses evaluation:	
Assessed students in total: :	
Name of lecturer (s):	
doc. Ing. Nataliia Yehorchenkova, DrSc. - person responsible for course doc. Ing. Oleksii Yehorchenkov, DrSc.	
Last modification date:	
Approved by:	

COURSE UNIT INFORMATION SHEET - INFORMAČNÝ LIST PREDMETU